

**Decision Maker:** PORTFOLIO HOLDER FOR ADULT CARE AND HEALTH

**Date:** For Pre-Decision Scrutiny by the Adult Care and Health Policy Development and Scrutiny Committee on Tuesday 28<sup>th</sup> June 2022

**Decision Type:** Non-Urgent Executive Non-Key

**Title:** FINAL OUTTURN REPORT 2021/22

**Contact Officer:** James Mullender, Head of Finance, Adults, Health & Housing  
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**Chief Officer:** Director of Adult Social Care

**Ward:** All Wards

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1. Reason for report

- 1.1 This report provides details of the final outturn position for 2021/22 for the Adult Care and Health Portfolio.
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2. RECOMMENDATION(S)

2.1 The Adult Care and Health PDS Committee is invited to:

- i) Note the net underspend of £65k on controllable expenditure at the end of 2021/22 and consider any issues arising from it.

2.2 The Adult Care and Health Portfolio Holder is requested to:

- i) Endorse the 2021/22 final outturn position for the Adult Care and Health Portfolio.

## Impact on Vulnerable Adults and Children

1. Summary of Impact: None directly arising from this report
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## Corporate Policy

1. Policy Status: Existing Policy: Sound financial management
  2. MBEB Priority: For adults and older people to enjoy fulfilled and successful lives in Bromley, ageing well, retaining independence and making choices. To manage our resources well, providing value for money, and efficient and effective services for Bromley's residents.
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## Financial

1. Cost of proposal: Not Applicable
  2. Ongoing costs: Not Applicable
  3. Budget head/performance centre: AC&H Portfolio Budgets
  4. Total current budget for this head: £74.0m
  5. Source of funding: AC&H approved budget
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## Personnel

1. Number of staff (current and additional): 365 Full time equivalent
  2. If from existing staff resources, number of staff hours: Not applicable
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## Legal

1. Legal Requirement: Statutory Requirement: The statutory duties relating to financial reporting are covered within the Local Government Act 1972; the Local Government Finance Act 1998; the Accounts and Audit Regulations 1996; the Local Government Act 2000 and the Local Government Act 2002
  2. Call-in: Applicable
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## Procurement

1. Summary of Procurement Implications: Not Applicable
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## Customer Impact

1. Estimated number of users/beneficiaries (current and projected): The 2021/22 budget reflects the financial impact of the Council's strategies, service plans etc. which impact on all of the Council's customers (including council tax payers) and users of the services
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## Ward Councillor Views

1. Have Ward Councillors been asked for comments? Not Applicable
2. Summary of Ward Councillors comments:

### 3. COMMENTARY

- 3.1 This report provides the final outturn position for the Adult Care and Health Portfolio for 2021/22, which is broken down in detail in Appendix 1, along with explanatory notes.
- 3.2 The final outturn for the “controllable” element of the Adult Care and Health budget in 2021/22 is a net underspend of £65k compared to the last reported figure of a net underspend of £113k which was based on activity at the end of December 2021.

#### Summary of Major Variations

- 3.3 The main variations comprising the £65k net underspend are summarised in the table below:

	<b>£'000</b>
<u>Adult Social Care</u>	
Assessment & Care Management (overspends on care packages partly offset by underspends on ECH, day services & transport, CDoLS & D2A)	2,174
Direct Services (staffing underspend and carelink overspend)	Cr 2
Quality Assurance & Safeguarding (mainly DoLS)	102
Learning Disabilities (mainly care packages)	457
Mental Health (mainly care packages)	163
Better Care Fund (Protection of Social Care)	Cr 312
CCG Support for Social Care (one-off funding)	Cr 920
COVID grant allocations	Cr 1,650
	<hr/> 12
<u>Other</u>	
Integrated Commissioning (mainly staffing)	Cr 77
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	<hr/> <b>Cr 65</b> <hr/>

#### Public Health

- 3.4 Public Health underspent by £109k in year in 2021/22. The balance on the Public Health reserve now stands at £1,964k, which remains ring-fenced for Public Health activities.

#### Full Year Effect

- 3.5 The cost pressures identified in this report are projected to impact in 2022/23 by £6,566k. Growth of £4,481k has been included in the 2022/23 budget for full year effect cost pressures, along with a further £2,661k for growth pressures.
- 3.6 Given the significant financial savings that the Council will need to make over the next four years, it is important that all future cost pressures are contained and that savings are identified early to mitigate these pressures. Further details are contained within Appendix 3.

#### Carry Forward Requests

- 3.7 On the 29<sup>th</sup> June the Executive is being recommended to approve a number of carry forward requests relating to either unspent grant income, or delays in expenditure where cost pressures will follow through into 2022/23.
- 3.8 Appendix 2 provides a detailed breakdown of all of the carry forward requests for Adult Care & Health Portfolio. The carry forwards included in section 1 will have repayment implications if not

approved, and those in section 2 relate to grants which will not have to be repaid if not agreed but will impact on service delivery in 2022/23. Future reports to the Portfolio Holder will be required to approve their release from the 2022/23 Central Contingency.

### **Comments from the Director of Adult Social Care**

- 3.9 Pressure within the system has continued with no let up in the pressure to discharge people from hospital as the NHS sought to clear the backlog of cancelled appointments, However the SPA has kept pace with the increase in demand to discharge patients from acute settings. Continued funding from health to support discharge has been essential in managing this continued pressure.
- 3.10 Relationships with partners have continued to be strong and we have jointly addressed the challenges in the system. The further funding to respond to the Omicron variant was used to continue support in the whole system, although it is recognised this variant had less impact on hospital admissions due to the success of the local vaccination programme.
- 3.11 We continue to focus efforts in the process of hospital discharge to avoid placements through support plans that focus on support at home and promoting independence. The new contractual relationships with home care providers are enabling us to keep pace with demand.
- 3.12 Work continues to deliver savings identified through the Transformation programme and progress is monitored on a monthly basis. The appropriate use of the covid budget has assisted where actions could not be delivered due to covid restrictions. New targets are being developed to help offset the overall pressures on the Council's budget as we move into the next financial year.

## **4. POLICY IMPLICATIONS**

- 4.1 One of the "Making Bromley Even Better" ambitions is to manage our resources well, providing value for money, and efficient and effective services for Bromley's residents and to meet this we will need to maintain a relentless focus on efficiency, outcomes of services and prudent management of our finances.
- 4.2 The "2021/22 Council Tax" report highlighted the financial pressures facing the Council. It remains imperative that strict budgetary control continues to be exercised in 2021/22 to minimise the risk of compounding financial pressures in future years.
- 4.3 Chief Officers and Departmental Heads of Finance are continuing to place emphasis on the need for strict compliance with the Council's budgetary control and monitoring arrangements.

## **5. FINANCIAL IMPLICATIONS**

- 5.1 The financial implications are included in the body of the report. A detailed breakdown of the projected outturn by service area is shown in appendix 1A with explanatory notes in appendix 1B. Appendix 2 outlines the requested carry forwards to 2022/23. Appendix 3 shows the latest full year effects and Appendix 4 gives the analysis of the latest approved budget.
- 5.2 Costs attributable to individual services have been classified as "controllable" and "non-controllable" in Appendix 1. Budget holders have full responsibility for those budgets classified as "controllable" as any variations relate to those factors over which the budget holder has, in general, direct control.
- 5.3 "Non-controllable" budgets are those which are managed outside of individual budget holder's service and, as such, cannot be directly influenced by the budget holder in the shorter term. These include, for example, building maintenance costs and property rents which are managed

by the Property Division but are allocated within individual departmental/portfolio budgets to reflect the full cost of the service. As such, any variations arising are shown as “non-controllable” within services but “controllable” within the Resources, Commissioning and Contracts Management Portfolio. Other examples include cross departmental recharges and capital financing costs.

- 5.4 This approach, which is reflected in financial monitoring reports to budget holders, should ensure clearer accountability by identifying variations within the service that controls financial performance. Members should specifically refer to the “controllable” budget variations relating to portfolios in considering financial performance.

<b>Non-Applicable Sections:</b>	Legal, Personnel and Procurement Implications
Background Documents: (Access via Contact Officer)	2021/22 Budget Monitoring files in ECHS Finance Section